November 14, 2023, Board Workshop

Dr. Kelly Coker, Chairman
Ms. Cindy Pearson, Vice-Chairman
Ms. April A. Carney
Ms. Lori Hershey
Mr. Warren A. Jones
Ms. Charlotte D. Joyce
Mr. Darryl Willie
Dr. Dana Kriznar, Superintendent

ATTENDANCE AT THIS MEETING OF THE DUVAL COUNTY SCHOOL BOARD: All Board Members were present. Dr. Dana Kriznar, Superintendent, and Mr. Ray Poole, Office of General Counsel, were also present.

Call Meeting to Order

The meeting was called to order at 9:14 a.m.

Items to be Discussed

1. MASTER FACILITY PLAN PROGRESS UPDATES

Dr. Kriznar introduced Erika Harding, Assistant Superintendent, Chief Operations, and PFM, Financial Advisors, who were connected digitally via Teams to present to the Board concerning the Master Facility Plan (MFP). Paul Soares, Assistant Superintendent, Chief Operations assisted Ms. Harding with the presentation as well (see attached). An overview was shared that included context, background and climate. The district's financial advisors, Nicklas Rocca and Brent Wilder from PFM joined via Teams, shared a financial presentation. The presentation was broken down into various funding sources pertaining to the cash flow.

Discussion included the following:

- Impacts within the Bold Plan.
- Capital funds that go out for other purchases decrease the left over capital for the MFP.
- The dashboard is updated once the Board approves. Every number on the dashboard goes back to a Board approved agenda item.
- As it relates to MFP costs, revenue must be kept above costs.
- As bonds are issued, the revenue streams spike, then funding spikes.
- Expected revenue and projected trends in consumer spending in regards to the sales tax revenue.
- Inflation concerns and the effects on the 1/2 penny sales tax.
- A request was made by Board Member Joyce to see all of the projects that would be affected by the impact of shortfalls on project execution as well as a list of all projects to be done.

- Population and enrollment trends and the 3 or 10 year differential basis.
- Annual reviews are based on enrollment.
- The completion of revenue projections as it relates to increasing the millage rate.
- The projection for a sales tax increase and the conservative approach taken by the district.
- Funding the start of the project and deficits.
- Cash flow issue.
- Prototypes and design periods.
- Bond financing and the use of funds.
- Impact on millage.
- Being fiscally responsible.
- Impact of paying off bonds.
- Interest rate climate and its impact.
- Explanation of this millage versus the millage approved by the public.
- No millage increase.
- 1 Mill referendum passed is separate funding and is not impacted by the Bold Plan.
- Increased cost of construction.
- Increase in student enrollment.
- Developing a strategy or plan to bring teachers back.
- The need for developing customer service in schools and the impact it has on student enrollment.
- School Utilization impacts on spaces used by admin and contracted vendors.
- The initial design of schools.
- Significance of open seats.
- Concurrency affects.
- Conducting a pilot study to reduce vacant seats.
- Sensitivity to put the right programs in the right places.
- Community engagement.
- 1 year review for future projects.
- Attendance zone impacts.
- A meeting was requested to review the capacity and utilization of each school as well as attendance zones.
- A request was made for data on schools that are 85% or below, current utilization, and how long the school has been 85% or below, the facility condition index, and the anticipated deferred maintenance costs.
- The need to adjust boundary lines and the impact on school consolidation.
- Program continuity.
- Request for Principal turnover.
- Curb appeal of schools.
- Boundaries and buses.

The meeting was recessed at 11:06 a.m.
The meeting resumed at 11:17 a.m.

Dr. Terry Stoops, Director, Academically Successful and Resilient Districts, Florida Department of Education (FDOE) was introduced by Dr. Coker. He offered the Board to contact him if assistance is ever needed and thanked the Board on behalf of Commissioner Manny Diaz, Jr., FDOE, for their service.

2. CAREER TECHNICAL EDUCATION ACADEMIES

Special thanks was given to Jill Fierle, Director, Career and Technical Education (CTE), for working with Sandalwood Culinary Arts and the lunch provided.

Dr. Kriznar presented Ms. Fierle who shared a presentation with the Board entitled " Career & Technical Education" (see attached).

Discussion took place on the following:

- Upcoming academies.
- Senate Bill 240.
- Funding is set for 2 years and assists with taking things to the next level.
- Capital funds and capital projects.
- Appreciation was shared for the presentation.
- Community understanding of CTE now vs. then.
- CTE marketing.
- Enhancement of some schools with CTE programs to make them more attractive.
- Review of where programs are located in the district and research effectiveness of those programs.
- Goal for industry certifications.

3. PRE-ORGANIZATIONAL MEETING

A draft of the Board calendar was shared with the Board by Corey Wright, Chief of Staff. The Board was encouraged to share thoughts and feedback with Mr. Wright.

The Board continued with a discussion on the upcoming leadership of the Board for 2023-2024.

Discussion took place on the following:

- A recommendation was made for Board Member Hershey to lead the Board due to her experience and the Superintendent Search.
- A recommendation was made for Vice-Chairman Pearson to lead the Board as she is currently serving as Vice-Chairman.
- A recommendation was made for Board Member Willie to lead the Board due to his time on the Board after the Superintendent Search.
- Support was given to the recommendation of Board Member Hershey.
- Things to be considered when leading the Board and the need to be a unified Board.
- Providing support to the new Chairman of the Board.
- Traditions of the Board.
- The need to ensure the Board is represented fully.
- The need for chemistry and experience in leadership.
- Invitation to discuss Board Member Willie as Vice-Chairman.
- A recommendation was made for Board Member Joyce to serve as Vice-Chairman.

Adjournment

1. ADJOURNMENT

The meeting was adjourned at 12:37 p.m.

MA

Superintendent

Chairman